



AHLSTROM

# Ahlstrom

## January-June 2014

Marco Levi  
President & CEO

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CFO

Helsinki  
August 6, 2014

# Agenda

- April-June 2014
- Business area review
- Cash flow and debt development
- Income statement and balance sheet
- Rightsizing & future prospects

# April-June 2014 in brief



## Highlights

- + Profitability has improved for three consecutive quarters YoY
  - + Four business areas improved profitability: Advanced Filtration, Building and Energy, Food, and Transportation Filtration
- + Rightsizing program progressing as planned
  - + Clearly lower SGA costs and production overheads
- + Improved product mix and pricing management

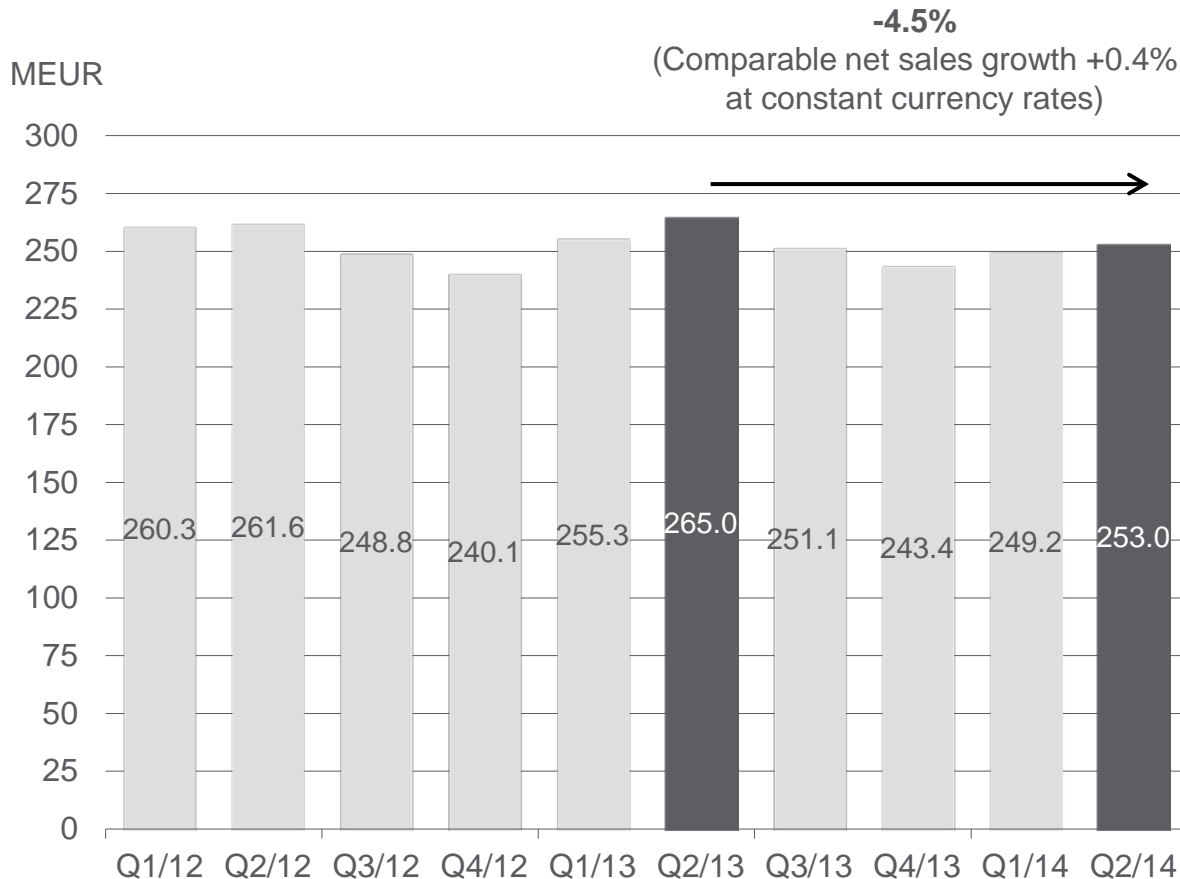
## Lowlights

- Lower reported net sales and volumes, particularly in Medical, and Building and Energy

# Key figures

| EUR million                           | Q2/2014      | Q2/2013 | Change,<br>% | Q1-<br>Q2/2014 | Q1-<br>Q2/2013 | Change,<br>% |
|---------------------------------------|--------------|---------|--------------|----------------|----------------|--------------|
| <b>Net sales</b>                      | <b>253.0</b> | 265.0   | -4.5         | <b>502.2</b>   | <b>520.3</b>   | <b>-3.5</b>  |
| <b>Operating profit excl.<br/>NRI</b> | <b>13.4</b>  | 7.9     | 69.5         | <b>20.6</b>    | <b>14.4</b>    | <b>43.5</b>  |
| <i>% of net sales</i>                 | <b>5.3</b>   | 3.0     |              | <b>4.1</b>     | <b>2.8</b>     |              |
| <b>Gearing*</b>                       | <b>85.8</b>  | 83.7    |              | <b>85.8</b>    | <b>83.7</b>    |              |
| <b>ROCE, %</b>                        | <b>5.4</b>   | 1.0     |              | <b>4.4</b>     | <b>3.2</b>     |              |

# Quarterly net sales development



## Highlights

- + Increased selling prices
- + Favorable product mix

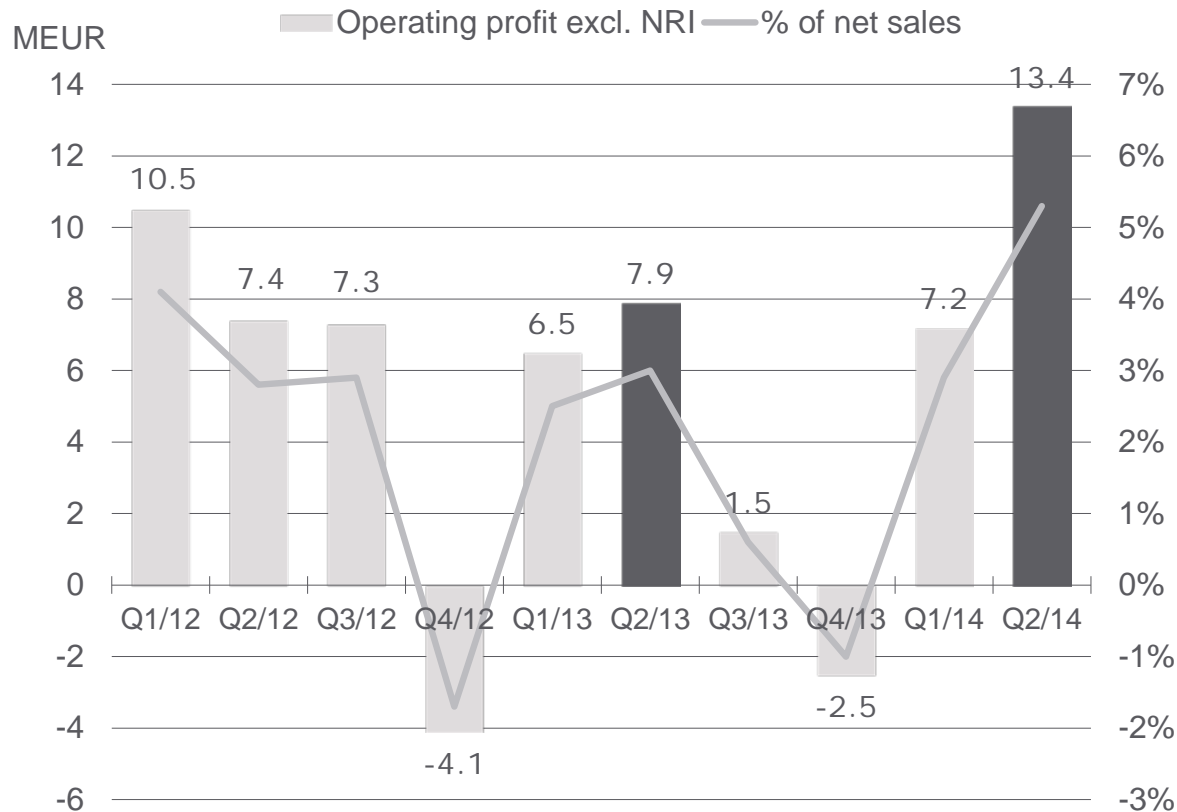
## Lowlights

- Adverse currency effect (-3%)
- Lower sales volumes
- Sale of West Carrollton



# Quarterly operating profit development

Profitability has improved for three consecutive quarters YoY



## Highlights

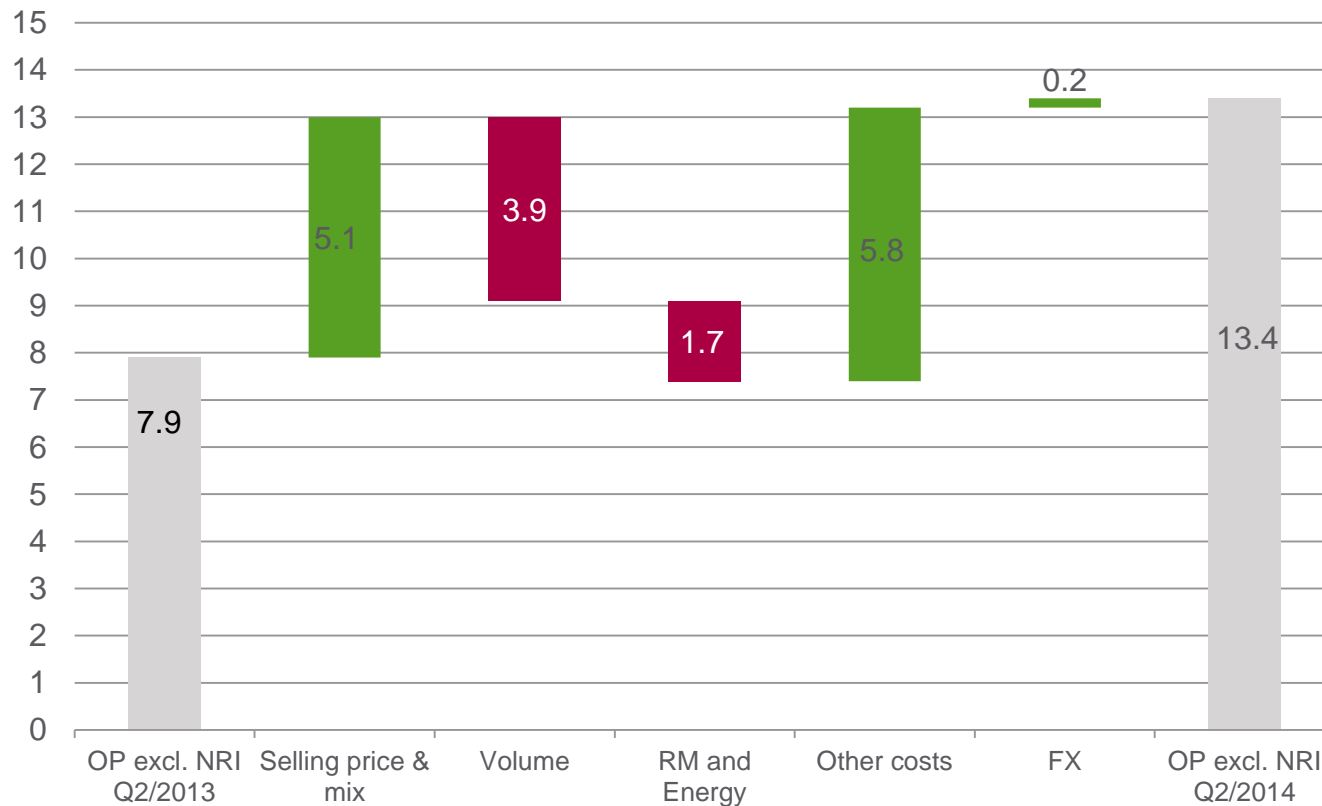
- + Pricing and product mix management
- + Cost savings in production overheads and SGAs

## Lowlights

- Increased energy costs
- Lower volumes
- Three focus units: Chirnside production line, Mundra, Longkou

# Operating profit\* supported by higher selling prices / product mix and lower costs

MEUR



- + Price increases and favorable product mix
- Lower sales volumes
- Higher energy costs, mainly related to natural gas
- + Cost savings from the rightsizing program in production overheads and SGAs

\*Continuing operations, excluding non-recurring items

A photograph of three surgeons in a sterile operating room. They are wearing blue surgical gowns, masks, and hairnets. One surgeon is holding a large black drape, while another is using a surgical instrument on a patient's leg. The scene is brightly lit, emphasizing the clinical environment.

# Business area review



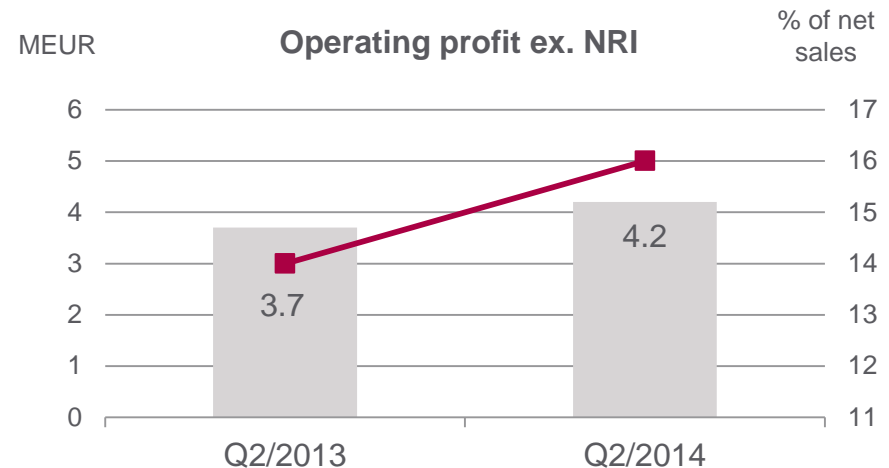
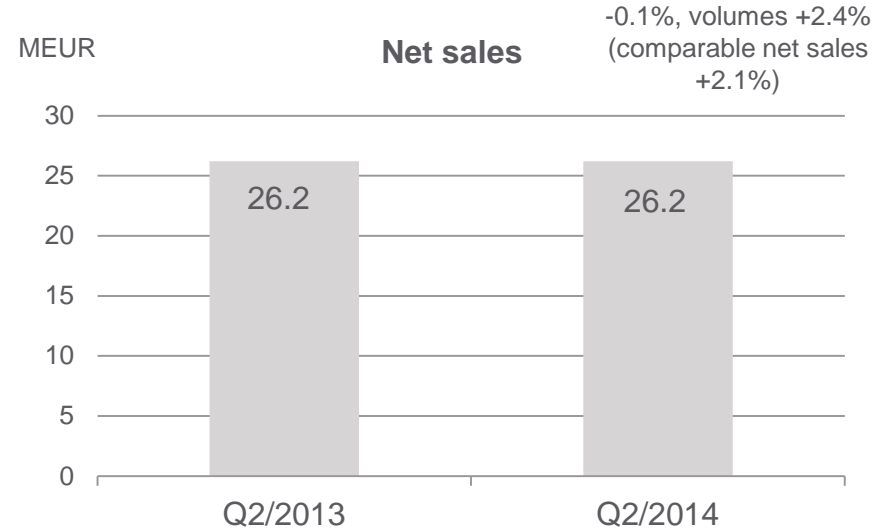
# Advanced Filtration

Q2/14: Net sales EUR 26.2 million  
(EUR 26.2 million)

- + Higher sales of industrial and gas turbine applications
- + Increased selling prices
- Adverse currency effect
- Softer market for laboratory & life science, high efficiency air applications

Q2/14: Operating profit ex. NRI EUR 4.2 million (EUR 3.7 million)

- + Higher sales volumes
- + Favorable pricing
- + Lower fixed costs



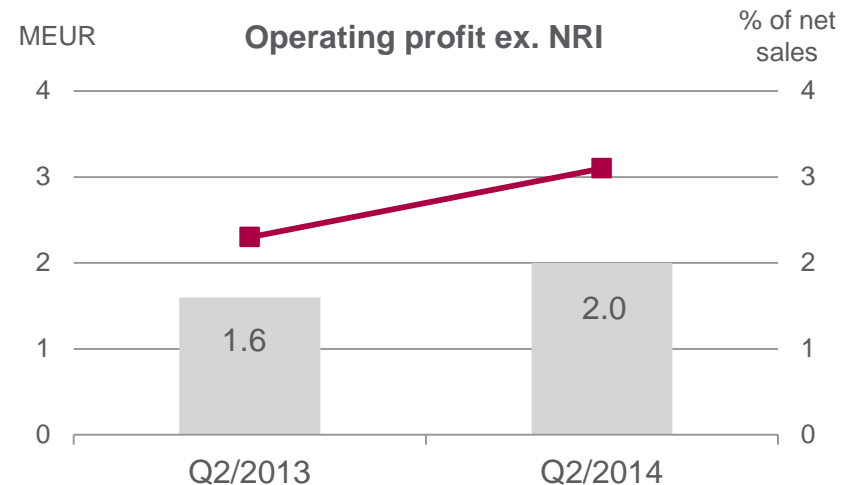
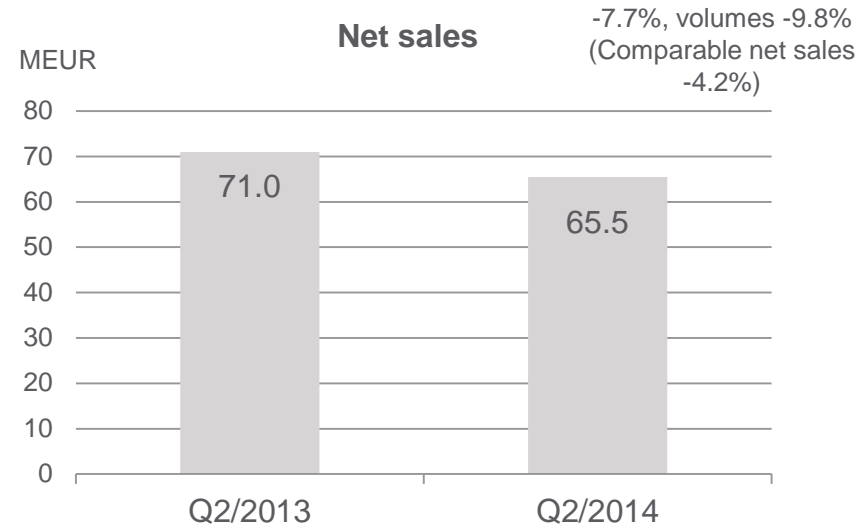
# Building and Energy

Q2/14: Net sales EUR 65.5 million  
(EUR 71.0 million)

- Lower sales of wallcoverings
- Lower sales of flooring applications in Russia
- Lower sales of wind energy applications
- + Higher construction and automotive related material sales in Europe

Q2/14: Operating profit ex. NRI EUR 2.0 million (EUR 1.6 million)

- + Lower fixed costs
- + Improved operational efficiency
- Lower volumes



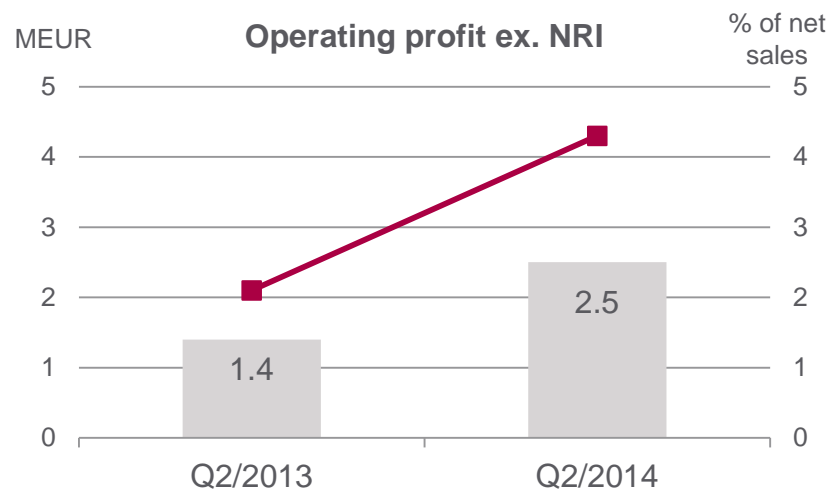
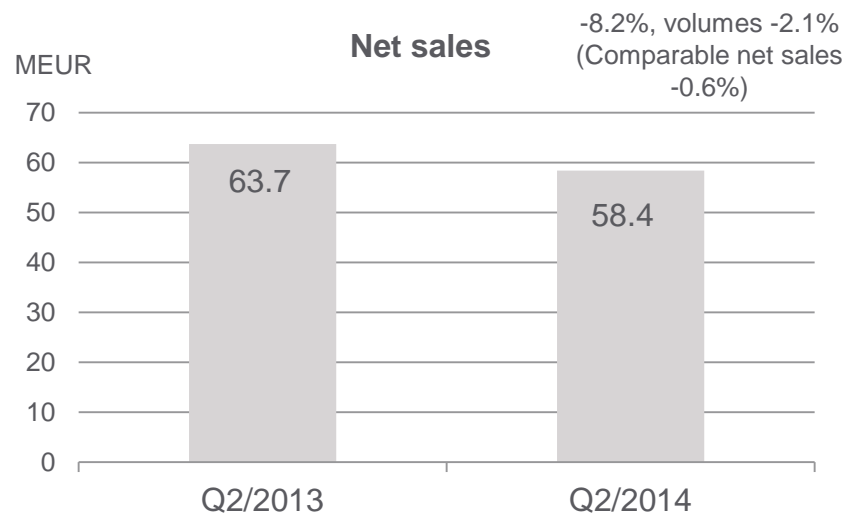
# Food

**Q2/14: Net sales EUR 58.4 million  
(EUR 63.7 million)**

- + Higher volumes of single-use coffee and tape materials
- Divestment of West Carrollton

**Q2/14: Operating profit ex. NRI EUR 2.5 million (EUR 1.4 million)**

- + Lower fixed costs
- + Product mix optimization
- Focus units: Longkou plant, Chirnside production line



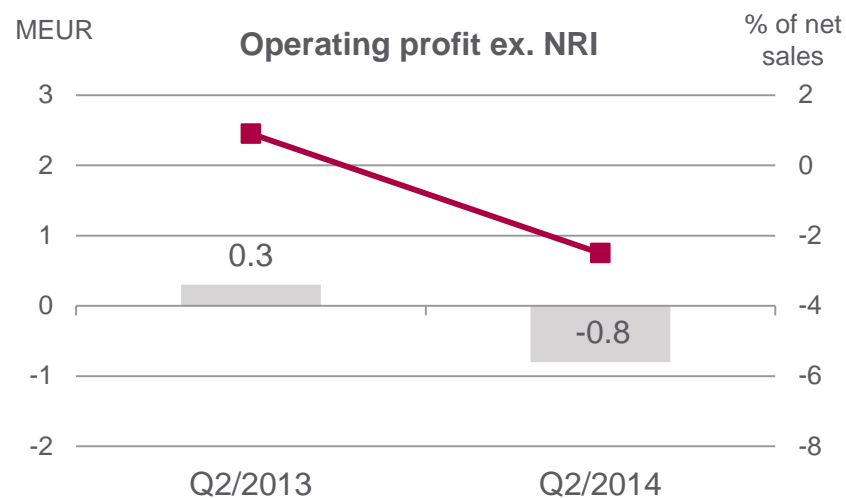
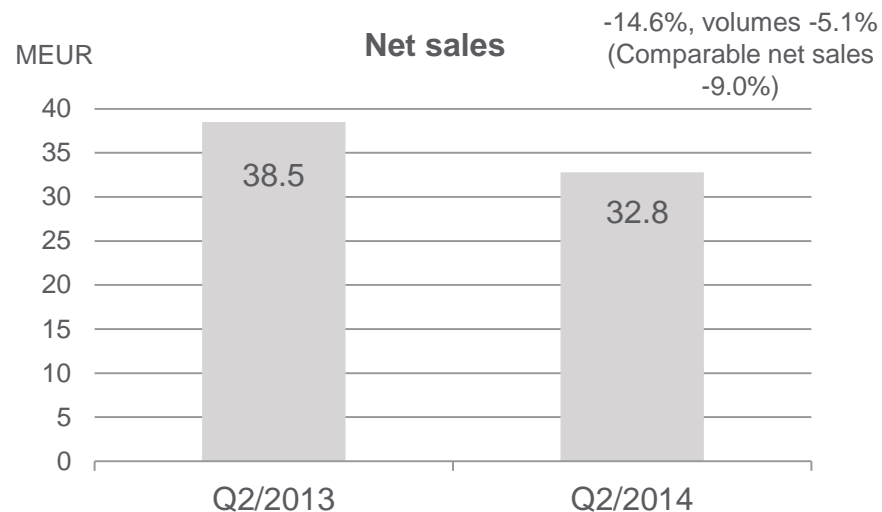
# Medical

**Q2/14: Net sales EUR 32.8 million  
(EUR 38.5 million)**

- Lower volumes
  - Reduction in business with a large customer
  - Exit from certain drape products
- Adverse currency effect
- + Higher sales of SMS-based drape and gown products

**Q2/14: Operating profit ex. NRI EUR  
-0.8 million (EUR 0.3 million)**

- Adverse product mix and lower volumes
- + Focus unit: Mundra plant
- + Lower fixed costs



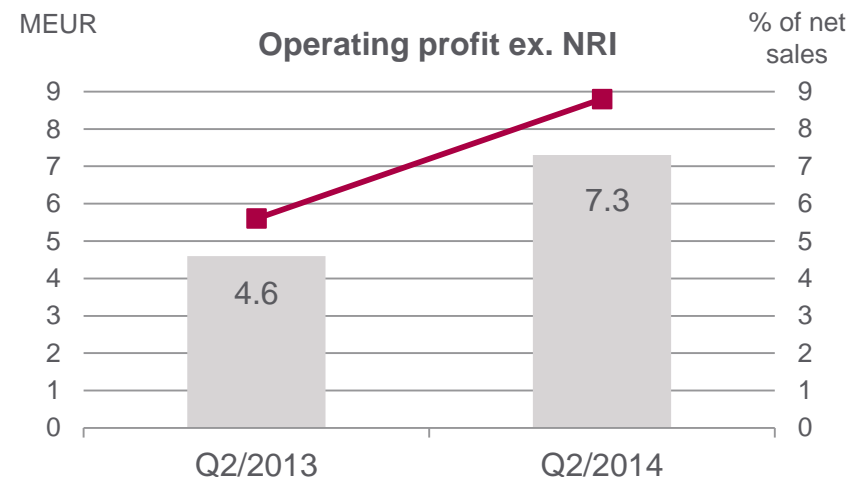
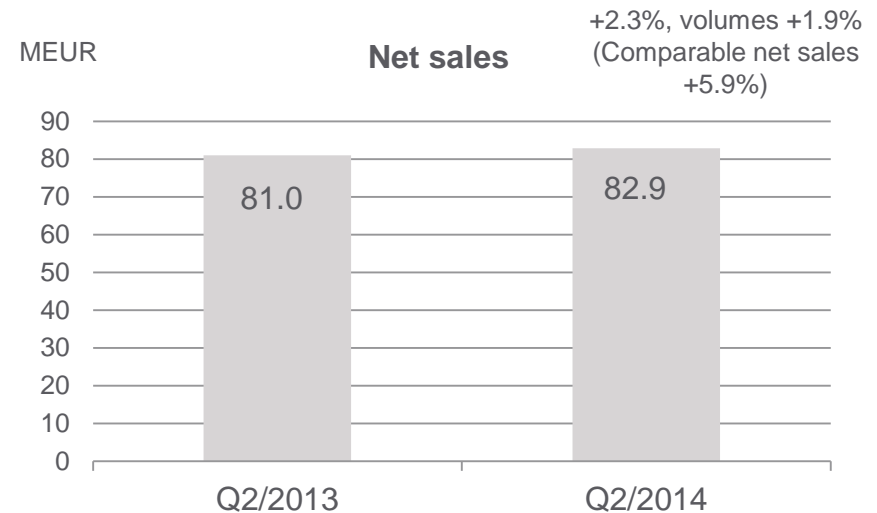
# Transportation Filtration

**Q2/14: Net sales EUR 82.9 million  
(EUR 81.0 million)**

- + Comparable net sales growth 5.9%
- + Higher sales volumes
  - + Sales growth in North America, Asia
- + Increased selling prices
- + Improved product mix
- Adverse currency effect: USD, BRL

**Q2/14: Operating profit ex. NRI EUR 7.3 million (EUR 4.6 million)**

- + More value-added products
- + Lower fixed costs
- Increased raw material costs

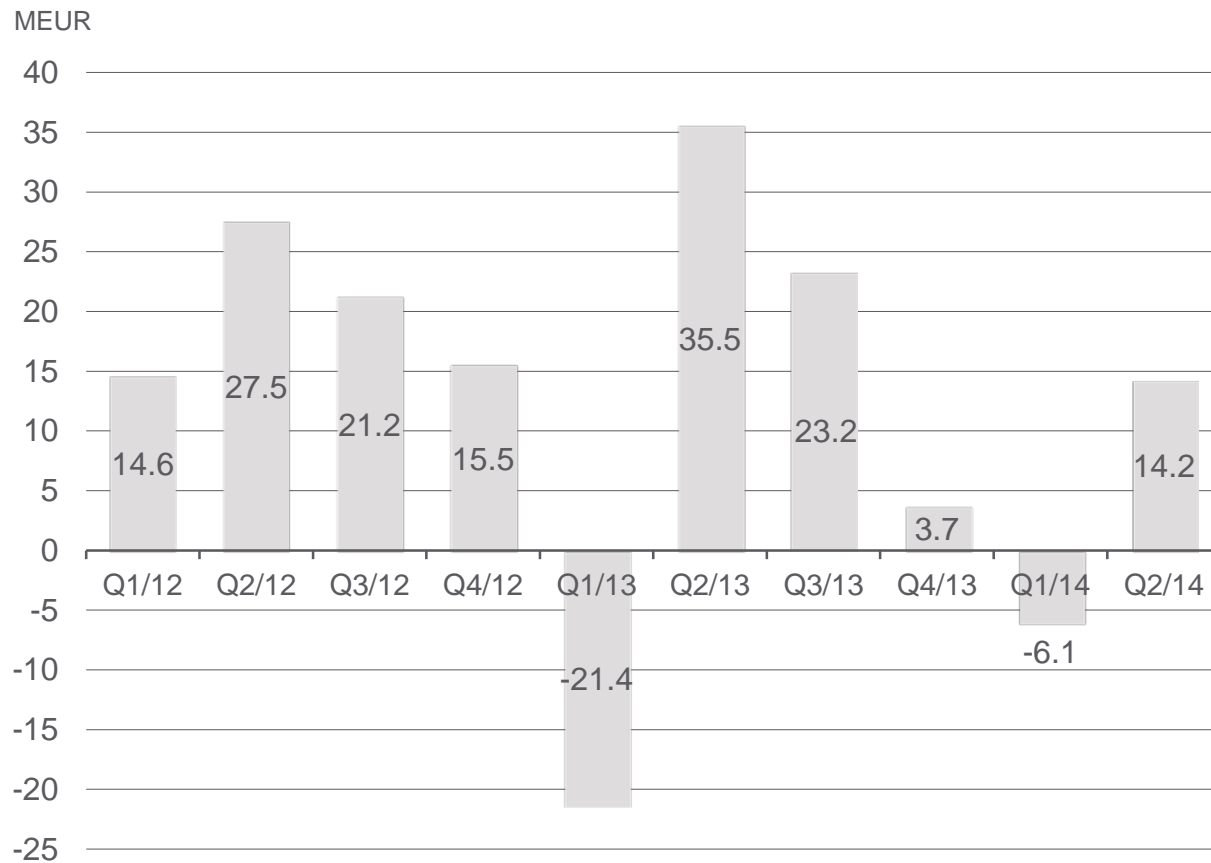




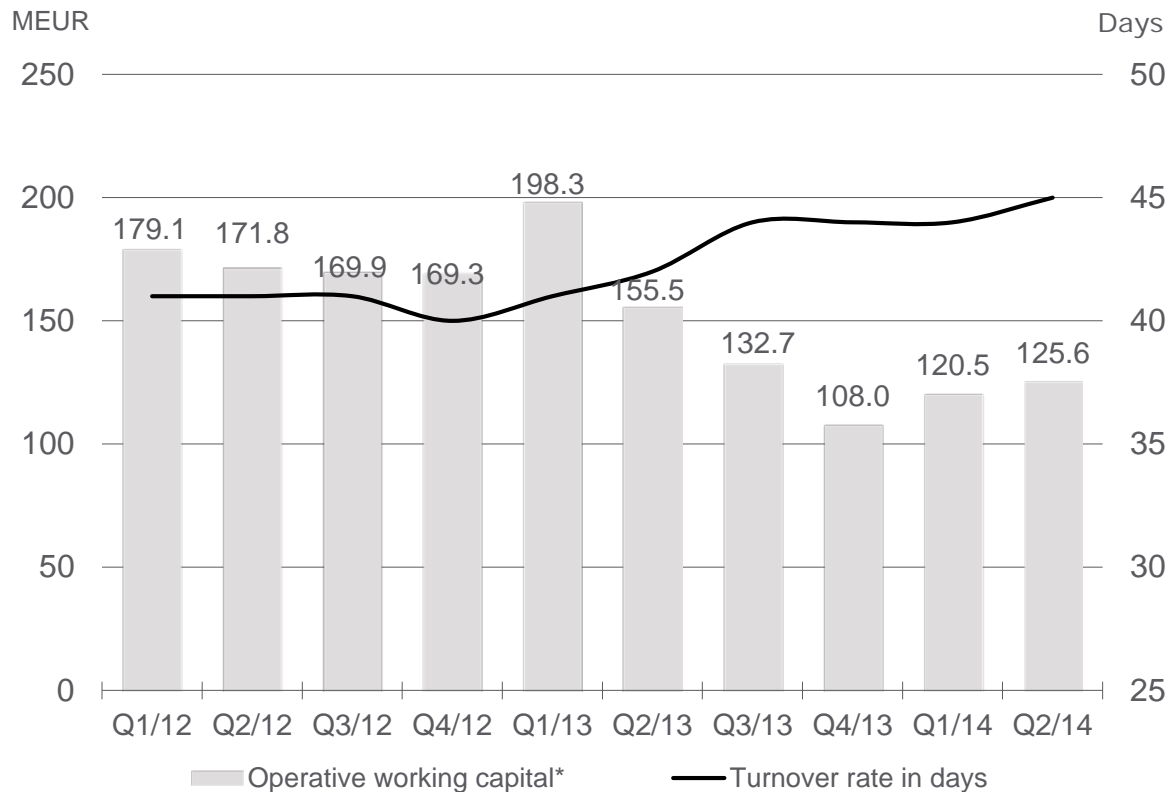
# Cash flow and debt development

# Net cash from operating activities

(including discontinued operations)



# Development of operating working capital (including discontinued operations)



- Stable development of working capital QoQ
- 12-month rolling turnover rate increased to 45 days at the end of Q2/2014 from 42 days at the end Q2/2013

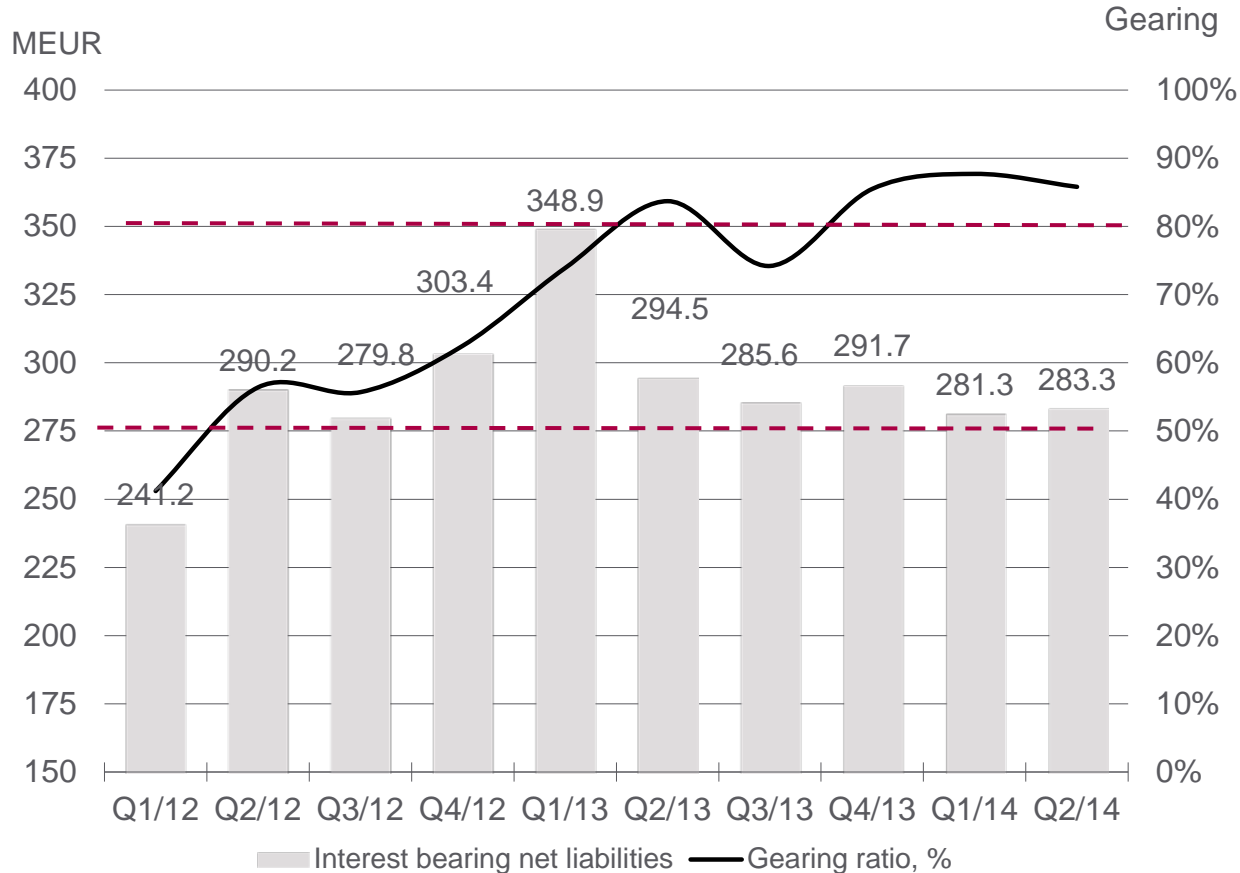
Operating working capital was released due to the LP Europe demerger in Q2/2013 and Coated Specialties demerger in Q4/2013

\*Operative working capital = Accounts receivables + inventories – accounts payable

# Gearing

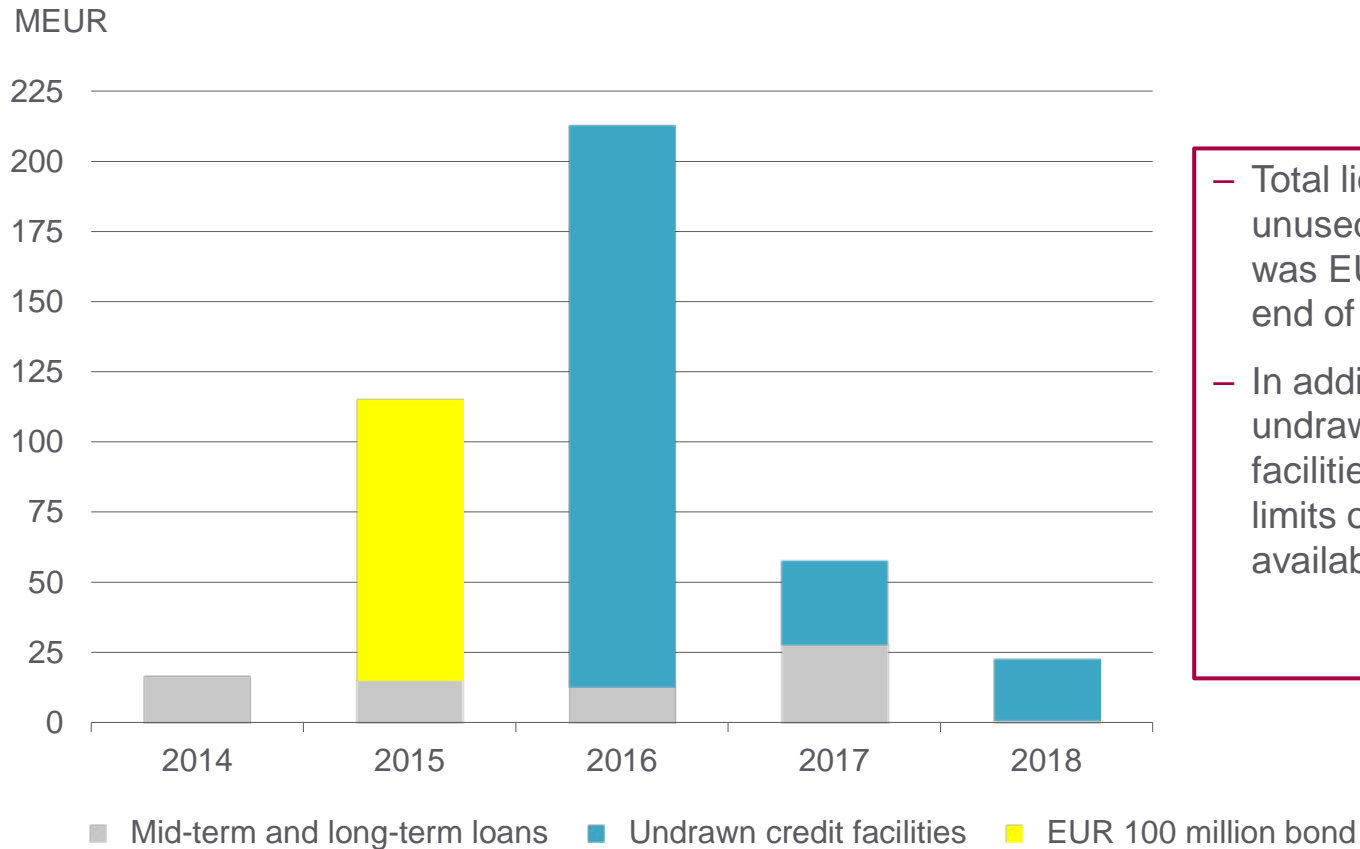
(including discontinued operations)

**Gearing:**  
target range 50–80%



Gearing was 85.8% on June 30, 2014  
 — Stable gearing since the end of 2013

# Maturity profile of medium/long-term credit facilities



- Total liquidity, including cash and unused committed credit facilities was EUR 308.0 million at the end of Q2/2014
- In addition, Ahlstrom had undrawn uncommitted credit facilities and cash pool overdraft limits of EUR 138.4 million available



# Income statement and balance sheet

A blurred office scene with a person working at a desk. In the foreground, a laptop and a tablet are visible. The background shows a person's hands and arms, suggesting a busy work environment. The overall tone is professional and modern.

# Income statement

|  | Q2/2014      | Q2/2013      |   |
|--|--------------|--------------|---|
| <b>EUR million</b>   |              |              |   |
| <b>Net sales</b>   | <b>253.0</b> | <b>265.0</b> |   |
| Cost of goods sold   | -207.8       | -222.3       | ▶ |
| <b>Gross profit</b>  | <b>45.2</b>  | <b>42.7</b>  | ▶ |
| Sales, administrative and research & development expenses      | -36.8        | -36.7        | ▶ |
| Other income and expenses                                      | 1.2          | 0.4          |   |
| <b>Operating profit</b>  | <b>9.6</b>   | <b>6.4</b>   | ▶ |
| <b>Operating profit excl. NRI</b>                              | <b>13.4</b>  | <b>7.9</b>   | ▶ |
| Net financial expenses   | -9.5         | -4.9         | ▶ |
| Share of profit / loss of equity accounted investments         | -0.5         | -5.0         | ▶ |
| <b>Profit / loss before taxes</b>                              | <b>-0.4</b>  | <b>-3.5</b>  |   |
| Income taxes   | -1.8         | -1.4         |   |
| <b>Profit / loss for the period from continuing operations</b> | <b>-2.2</b>  | <b>-4.9</b>  |   |
| <b>Profit for the period from discontinued operations</b>      | <b>9.2</b>   | <b>66.7</b>  |   |
| <b>Profit for the period</b>                                   | <b>7.0</b>   | <b>61.8</b>  | ▶ |

– Adverse currency rate effect, divestments, lower volumes

+ Increased selling prices and improved product mix

▶ Lower production overheads

▶ SGA excl. NRI: EUR 33.0 million, or 13.0%, in Q2/14 vs EUR 35.4 million, or 13.4%, in Q2/13

▶ NRIs: EUR -3.8 million in Q2/14 vs. EUR -1.5 million in Q2/13

▶ Includes EUR 5.0 million net financial expense related to Munksjö Oyj shares

▶ Suominen Oyj

– Jujo Thermal included in Q2/13

▶ Includes Munksjö Oyj's contribution to Osnabrück separation costs

– Q2/13 includes demerger effects

# Balance sheet

|  | June 30, 2014 | Dec. 31, 2013 |  |
|--|---------------|---------------|--|
| <b>EUR million</b>   |               |               |  |
| Total non-current assets   | 611.9         | 633.4         | ▶ Market value of shareholding in Munksjö Oyj EUR 38.9 million and Suominen Oyj EUR 36.7 million (June 30, 2014) |
| Inventories  | 120.6         | 106.6         |  |
| Trade and other receivables  | 189.8         | 173.0         |  |
| Income tax receivables   | 0.5           | 0.6           |  |
| Cash and cash equivalents  | 56.0          | 38.2          |  |
| Assets classified as held for sale and distribution to owners      | -             | 18.9          |  |
| <b>Total assets</b>  | <b>978.8</b>  | <b>970.6</b>  |  |
| Total equity   | 330.2         | 341.4         | ▶ Includes EUR 100 million hybrid bond.  |
| Provisions   | 11.2          | 8.3           |  |
| Interest bearing loans and borrowings                              | 339.3         | 330.4         |  |
| Employee benefit obligations                                       | 75.2          | 76.1          |  |
| Trade and other payables   | 214.1         | 200.2         |  |
| Others   | 8.9           | 8.3           |  |
| Liabilities classified as held for sale and distribution to owners | -             | 5.9           |  |
| <b>Total equity and liabilities</b>                                | <b>978.8</b>  | <b>970.6</b>  |  |
| <b>Gearing</b>   | <b>85.8</b>   | <b>85.5</b>   |  |

# Statement of cash flows

(including discontinued operations)

|   | Q2/2014      | Q2/2013       |  |
|---|--------------|---------------|--|
| <b>EUR million</b>  |              |               |  |
| <b>EBITDA</b>   | <b>31.7</b>  | <b>20.8</b>   |  |
| Adjustments   | -11.7        | -1.1          | ▶ Adjustments related mainly to Munksjö Oyj's contribution to Osnabrück separation costs |
| Changes in net working capital                            | -1.9         | 19.9          | ▶ In Q2/2013, working capital was released due to LP Europe demerger                     |
| Change in provisions                                      | 1.3          | -0.2          |  |
| Financial items   | -3.8         | -2.7          |  |
| Income taxes paid / received                              | -1.4         | -1.2          |  |
| <b>Net cash from operating activities</b>                 | <b>14.2</b>  | <b>35.5</b>   |  |
| Acquisition of Group companies                            | -            | -1.4          |  |
| Purchases of intangible and tangible assets               | -13.2        | -23.5         | ▶ Maintenance related capex, Binzhou wallcoverings line                                  |
| Other investing activities                                | 1.4          | -77.0         |  |
| <b>Net cash from investing activities</b>                 | <b>-11.9</b> | <b>-102.0</b> |  |
| Dividends paid and other                                  | -4.6         | -29.1         |  |
| Effect of partial demerger                                | -            | 146.5         |  |
| Changes in loans and other financing activities           | -5.4         | -18.8         |  |
| <b>Net cash from financing activities</b>                 | <b>-9.9</b>  | <b>98.6</b>   |  |
| <b>Net change in cash and cash equivalents</b>            | <b>-7.6</b>  | <b>32.2</b>   |  |
| Cash and cash equivalents at the beginning of the period  | 62.3         | 43.1          |  |
| <b>Cash and cash equivalents at the end of the period</b> | <b>56.0</b>  | <b>73.1</b>   |  |

# Future prospects





# Update on rightsizing program



- Target to reach annual costs savings of EUR 50 million by the end 2015
  - Approximately EUR 39 million derived from continuing operations
- Personnel reductions of about 400 globally
- Ahlstrom to book non-recurring items of approximately EUR 15 million in 2013-15
- Achieved by the end of Q2/2014:
  - Approximately EUR 27 million in cost savings have been achieved, of which about EUR 11 million were transferred to Munksjö Oyj
    - Approximately EUR 16 million realized in continuing operations
  - Personnel reductions of approximately 285
  - Non-recurring costs: EUR 8.9 million, of which EUR 5.8 million in Q1-Q2/2014

# Outlook for 2014



- Net sales are expected to be EUR 930-1,090 million
- Operating profit margin excluding non-recurring items is expected to be 2-5% of net sales
- Investments excluding acquisitions are estimated to amount to approximately EUR 50 million

Stay ahead™

**Thank you**

**Ahlstrom Group**

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