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January-September 2014

## Marco Levi President \& CEFO

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## Agenda

- July-September 2014
- Rightsizing
- Business area review
- Financials
- Outlook


## July-September 2014 in brief



## Highlights

+ Fourth consecutive quarter of year-on-year improvement in profitability
+ Four business areas improved profitability: Advanced Filtration, Transportation Filtration, Food, and Medical
+ Strong sales growth in Advanced Filtration, Transportation Filtration and Food
+ Improved product mix and pricing management
+ Rightsizing program progressing as planned
+ New EUR 100 million bond issued


## Lowlights

- Profitability and lower net sales in Building and Energy
- Withdrawal from Porous Power Technologies


## Key figures

| EUR million | Q3/2014 | Q3/2013 | Change, \% | $\begin{array}{r} \text { Q1- } \\ \text { Q3/2014 } \end{array}$ | $\begin{array}{r} \text { Q1- } \\ \text { Q3/2013 } \\ \hline \end{array}$ | nge, \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 252.0 | 251.1 | 0.3 | 754.1 | 771.4 | -2.2 |
| EBITDA* | 22.6 | 14.4 | 57.5 | 67.1 | 54.8 | 22.5 |
| \% of net sales | 9.0 | 5.7 |  | 8.9 | 7.1 |  |
| Operating profit excl. NRI | 9.7 | 1.5 | N/A | 30.4 | 15.9 | 91.0 |
| \% of net sales | 3.9 | 0.6 |  | 4.0 | 2.1 |  |
| Gearing** | 88.4 | 74.2 |  | 88.4 | 74.2 |  |
| ROCE, \% | -8.0 | 0.7 |  | 0.2 | 2.3 |  |

## Quarterly net sales development



## Highlights

+ Increased selling prices
+ Favorable product mix
+ Higher volumes in Advanced Filtration, Transportation Filtration, Food, Medical


## Lowlights

- Lower volumes in Building and Energy

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## Quarterly operating profit development

Profitability has improved for four consecutive quarters $\mathrm{Y}-\mathrm{o}-\mathrm{Y}$


## Highlights

+ Pricing and product mix management
+ Cost savings from rightsizing program
+ Easing raw material cost inflation


## Lowlights

- Lower volumes in Building and Energy
- Focus units: Chirnside production line, Longkou


## Operating profit* supported by higher selling prices / product mix and lower costs


*Continuing operations, excluding non-recurring items
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## Update on rightsizing program



- Target to reach annual costs savings of EUR 39 million in continuing operations by the end 2015
- Approximately EUR 50 million including costs transferred to Munksjö Oyj
- Personnel reductions of about 400 globally
- Ahlstrom to book non-recurring items of approximately EUR 15 million in 2013-15
- Achieved by the end of Q3/2014:
- Approximately EUR 22 million in cost savings have been achieved in continuing operations
- Personnel reductions of approximately 355
- Non-recurring costs: EUR 13.2 million, of which EUR 10.1 million in Q1-Q3/2014


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## Advanced Filtration

Q3/14: Net sales EUR 26.4 million (EUR 24.2 million)

+ Higher sales of industrial and gas turbine applications
- Softer market for high efficiency air applications

Q3/14: Operating profit ex. NRI EUR 5.0 million (EUR 3.3 million)


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## Building and Energy

Q3/14: Net sales EUR 61.5 million (EUR 67.5 million)

+ Higher construction and automotive related material sales in Europe
- Lower sales of wallcoverings in Europe and China, flooring applications in Russia

Q3/14: Operating profit ex. NRI EUR -2.3 million (EUR -0.4 million)

- Lower volumes
- Ramp-up costs of new wallcoverings line
- Weaker Russian ruble
- Increased operational costs at Osnabrück



## Food

Q3/14: Net sales EUR 60.6 million (EUR 58.1 million)

+ Higher volumes of beverage, food packaging and tape materials

Q3/14: Operating profit ex. NRI EUR 4.2 million (EUR 0.3 million)

+ Record high margin of $6.9 \%$ of sales
+ Lower fixed and raw material costs
- Focus units: Longkou plant, Chirnside production line



## Medical

Q3/14: Net sales EUR 33.9 million (EUR 34.6 million)

+ Higher sales of SMS-based drape and gown products
+ Higher sales of pouch and drape products in Asia
- Reduction in business with a large customer and exit from certain drape products in late 2013 not fully compensated


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## Transportation Filtration

Q3/14: Net sales EUR 83.0 million (EUR 77.7 million)

+ Higher sales volumes
+ Sales growth in North America, Europe
+ Increased selling prices
+ Improved product mix
Q3/14: Operating profit ex. NRI EUR 7.3 million (EUR 3.6 million)
+ More value-added products
+ Lower fixed costs



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## Financials

## Income statement

|  | Q3/2014 Q3/2013 |  |
| :--- | ---: | ---: | ---: | :--- |

## Balance sheet

Sept. 30, 2014 Dec. 31, 2013

| EUR million |  |  |  |
| :---: | :---: | :---: | :---: |
| Total non-current assets | 614.4 | 633.4 | - Market value of shareholding in Munksjö Oyj EUR 42.6 million (Sept 30, 2014) |
| Inventories | 123.6 | 106.6 |  |
| Trade and other receivables | 183.7 | 173.0 |  |
| Income tax receivables | 1.2 | 0.6 | - Shareholding in Suominen Oyj included, shares sold in October 2014 |
| Cash and cash equivalents | 63.8 | 38.2 |  |
| Assets classified as held for sale and distribution to owners | - | 18.9 |  |
| Total assets | 986.8 | 970.6 | - Impact from non-recurring items in Q3/14 |
| Total equity | 327.8 | 341.4 |  |
| Provisions | 11.3 | 8.3 | - Includes EUR 100 million hybrid bond. |
| Interest bearing loans and borrowings | 353.5 | 330.4 |  |
| Employee benefit obligations | 76.9 | 76.1 |  |
| Trade and other payables | 207.2 | 200.2 |  |
| Others | 10.0 | 8.3 |  |
| Liabilities classified as held for sale and distribution to owners | - | 5.9 |  |
| Total equity and liabilities | 986.8 | 970.6 |  |
| Gearing | 88.4 | 85.5 |  |

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## Development of operating working capital <br> (including discontinued operations)



- Stable development of working capital QoQ
- 12-month rolling turnover rate increased to 46 days at the end of Q3/2014 from 44 days at the end Q3/2013

Operating working capital was released due to the LP Europe demerger in Q2/2013 and Coated Specialties demerger in Q4/2013
*Operative working capital = Accounts receivables + inventories - accounts payable

## Statement of cash flows

## (including discontinued operations)

|  | Q3/2014 | Q3/2013 |  |
| :--- | ---: | ---: | :--- |
|  |  |  |  |
| EUR million | 19.6 | 15.3 |  |
| EBITDA | -1.5 | -0.6 |  |
| Adjustments | 2.9 | 13.4 |  |
| Changes in net working capital | -0.0 | -0.8 |  |
| Change in provisions | -11.5 | -3.1 | New bond issue, tender offer of |
| Financial items | -1.1 | -1.0 | an existing bond |
| Income taxes paid / received | 8.4 | 23.2 |  |
| Net cash from operating activities | -11.1 | -18.9 | Mainly maintenance capex |
| Purchases of intangible and tangible assets | 2.1 | -0.1 |  |
| Other investing activities | -9.0 | -19.0 |  |
| Net cash from investing activities |  | 1.6 |  |
| Effect of partial demerger | 8.1 | -34.0 |  |
| Changes in loans and other financing activities | 8.1 | -32.5 |  |
| Net cash from financing activities |  |  |  |
|  |  | -28.4 |  |

## Net cash from operating activities

(including discontinued operations)


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## Gearing

(including discontinued operations)

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Gearing:
target range 50-80%
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## Maturity profile of medium/long-term credit facilities



- Total liquidity, including cash and unused committed credit facilities was EUR 317.6 million at the end of Q3/2014
- In addition, Ahlstrom had undrawn uncommitted credit facilities and cash pool overdraft limits of EUR 144.4 million available


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## Outlook for 2014



- Ahlstrom narrows its outlook range for net sales and operating profit margin excluding non-recurring items in 2014
- Net sales are expected to be EUR 960-1,020 million
- Operating profit margin excluding non-recurring items is expected to be $2.5-4 \%$ of net sales
- Previous outlook:
- Net sales are expected to be EUR 930-1,090 million
- Operating profit margin excluding non-recurring items is expected to be 2-5\% of net sales
- Investments excluding acquisitions are still estimated to amount to approximately EUR 50 million


## Stay ahead

## Thank you

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