

## **Agenda**

- July-September 2014
- Rightsizing
- Business area review
- Financials
- Outlook

### July-September 2014 in brief







#### **Highlights**

- + Fourth consecutive quarter of year-on-year improvement in profitability
  - + Four business areas improved profitability: Advanced Filtration, Transportation Filtration, Food, and Medical
- + Strong sales growth in Advanced Filtration, Transportation Filtration and Food
- + Improved product mix and pricing management
- + Rightsizing program progressing as planned
- + New EUR 100 million bond issued

#### Lowlights

- Profitability and lower net sales in Building and Energy
- Withdrawal from Porous Power Technologies

## **Key figures**

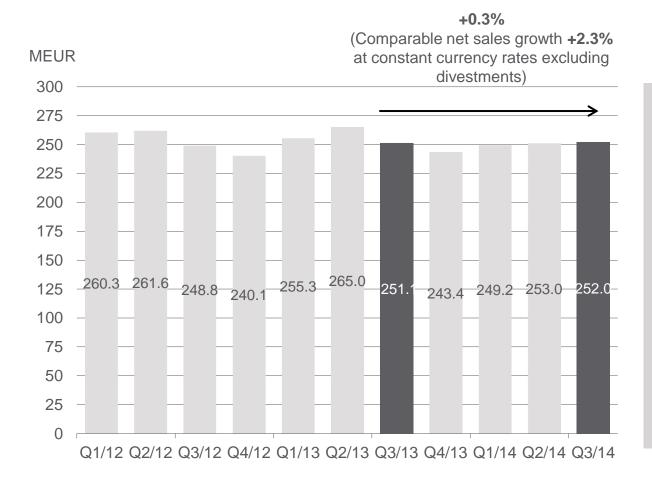
			Change,	Q1-	Q1-	Change,
EUR million	Q3/2014	Q3/2013	%	Q3/2014	Q3/2013	%
Net sales	252.0	251.1	0.3	754.1	771.4	-2.2
EBITDA*	22.6	14.4	57.5	67.1	54.8	22.5
			07.10	<b>V.1.</b>	00	
% of net sales Operating profit excl.	9.0	5.7		8.9	7.1	
NRI	9.7	1.5	N/A	30.4	15.9	91.0
% of net sales	3.9	0.6		4.0	2.1	
Gearing**	88.4	74.2		88.4	74.2	
ROCE, %	-8.0	0.7		0.2	2.3	

<sup>\*\*</sup>Including discontinued operations



<sup>\*</sup>Excluding non-recurring items

### Quarterly net sales development



#### **Highlights**

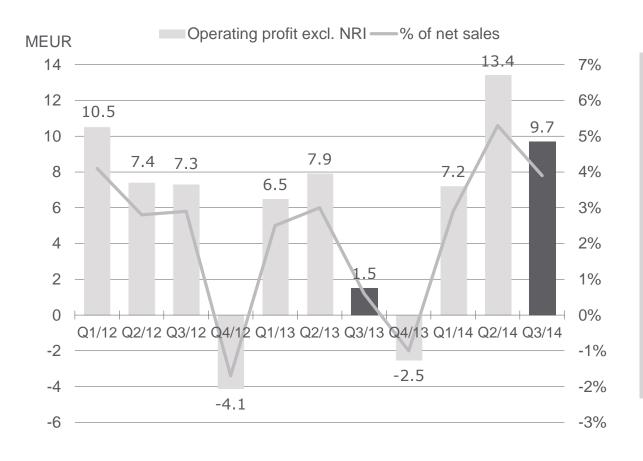
- Increased selling prices
- Favorable product mix
- + Higher volumes in Advanced Filtration, Transportation Filtration, Food, Medical

#### Lowlights

 Lower volumes in Building and Energy

## Quarterly operating profit development

Profitability has improved for four consecutive quarters Y-o-Y



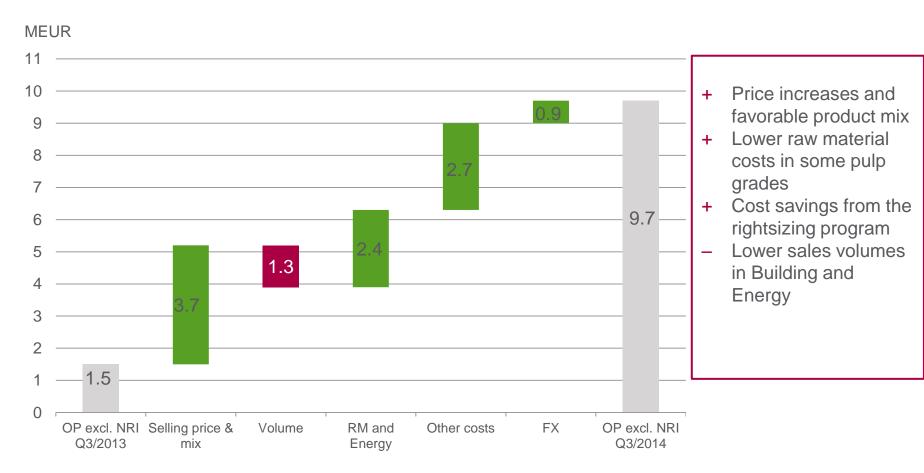
#### **Highlights**

- Pricing and product mix management
- + Cost savings from rightsizing program
- + Easing raw material cost inflation

#### Lowlights

- Lower volumes in Building and Energy
- Focus units: Chirnside production line, Longkou

## Operating profit\* supported by higher selling prices / product mix and lower costs



<sup>\*</sup>Continuing operations, excluding non-recurring items



### Update on rightsizing program







- Target to reach annual costs savings of EUR 39 million in continuing operations by the end 2015
  - Approximately EUR 50 million including costs transferred to Munksjö Oyj
- Personnel reductions of about 400 globally
- Ahlstrom to book non-recurring items of approximately EUR 15 million in 2013-15
- Achieved by the end of Q3/2014:
  - Approximately EUR 22 million in cost savings have been achieved in continuing operations
  - Personnel reductions of approximately 355
  - Non-recurring costs: EUR 13.2 million, of which EUR 10.1 million in Q1-Q3/2014

#### AHLSTROM



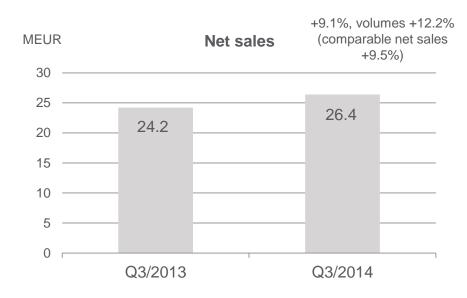
#### **Advanced Filtration**

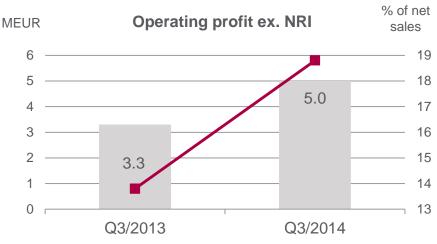
#### Q3/14: Net sales EUR 26.4 million (EUR 24.2 million)

- + Higher sales of industrial and gas turbine applications
- Softer market for high efficiency air applications

#### Q3/14: Operating profit ex. NRI EUR 5.0 million (EUR 3.3 million)

- + Record high margin of 18.8% of sales
- Higher sales volumes
- Lower fixed costs





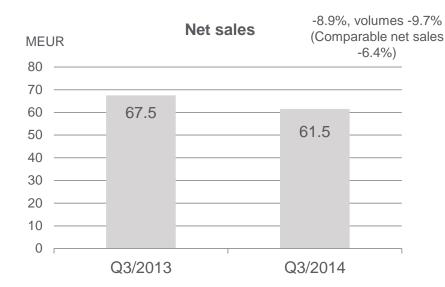
## **Building and Energy**

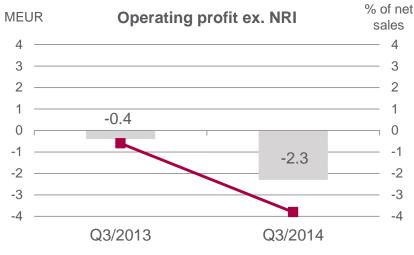
## Q3/14: Net sales EUR 61.5 million (EUR 67.5 million)

- + Higher construction and automotive related material sales in Europe
- Lower sales of wallcoverings in Europe and China, flooring applications in Russia

## Q3/14: Operating profit ex. NRI EUR -2.3 million (EUR -0.4 million)

- Lower volumes
- Ramp-up costs of new wallcoverings line
- Weaker Russian ruble
- Increased operational costs at Osnabrück





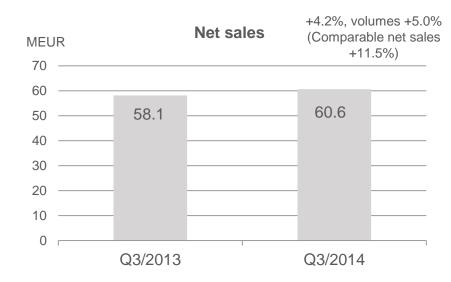
#### **Food**

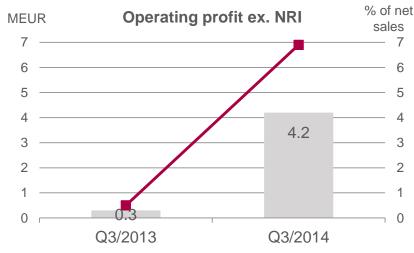
## Q3/14: Net sales EUR 60.6 million (EUR 58.1 million)

 Higher volumes of beverage, food packaging and tape materials

## Q3/14: Operating profit ex. NRI EUR 4.2 million (EUR 0.3 million)

- + Record high margin of 6.9% of sales
- + Lower fixed and raw material costs
- Focus units: Longkou plant, Chirnside production line





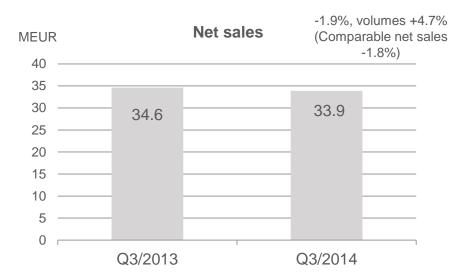
#### Medical

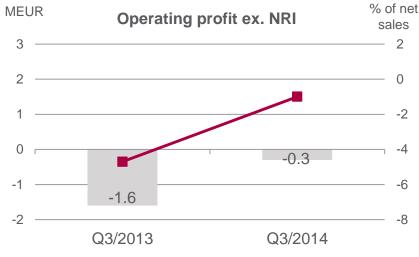
## Q3/14: Net sales EUR 33.9 million (EUR 34.6 million)

- Higher sales of SMS-based drape and gown products
- Higher sales of pouch and drape products in Asia
- Reduction in business with a large customer and exit from certain drape products in late 2013 not fully compensated

## Q3/14: Operating profit ex. NRI EUR -0.3 million (EUR -1.6 million)

- + Focus unit: Mundra close to break even
- + Lower fixed costs
- Adverse product and price mix





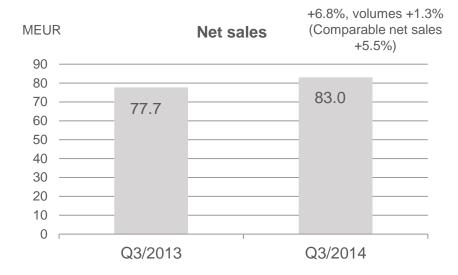
### **Transportation Filtration**

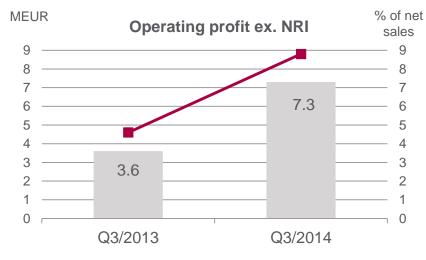
## Q3/14: Net sales EUR 83.0 million (EUR 77.7 million)

- + Higher sales volumes
  - + Sales growth in North America, Europe
- + Increased selling prices
- + Improved product mix

## Q3/14: Operating profit ex. NRI EUR 7.3 million (EUR 3.6 million)

- + More value-added products
- Lower fixed costs





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### **Income statement**

	Q3/2014	Q3/2013	
EUR million			
Net sales	252.0	251.1	
Cost of goods sold	-221.8	-218.1	
Gross profit	30.2	33.0	SGA costs excluding NRI continued to decrease in Q3/14, but were impacted by any time page in the LLK.
Sales, administrative and research & development expenses Other income and expenses	-31.6 -12.1	-31.4 -0.1	by one-time pension cost in the U.K. and set-up costs related to the share service center in Vilnius
Operating profit	-13.4	1.5	NRIs: EUR -23.2 million in Q3/14*
Operating profit excl. NRI Net financial expenses	<b>9.7</b> -6.3	<b>1.5</b> -5.4	Costs related to new bond issue,
Share of profit / loss of equity accounted investments	-0.2	-0.6	tender of an outstanding bond
Profit / loss before taxes	-19.9	-4.4	Tax credit related to PPT impairmen
Income taxes	3.2	0.7	loss
Profit / loss for the period from continuing operations	-16.7	-3.7	*Impairment loss of approximately EUR 11.6 million from the PPT withdrawal. Net of tax approximately EUR 8 million.
Earnings per share	-0.30	-0.09	<ul> <li>*Additional depreciation of approximately EUR</li> <li>5.3 million on the Chirnside production line</li> </ul>
			<ul> <li>*Additional depreciation of approximately EUR</li> <li>2.9 million on glassfiber production assets</li> </ul>
AHLSTROM			<ul> <li>*Non-recurring cost of approximately EUR 1.7 million related to the transfer of IT operations</li> </ul>

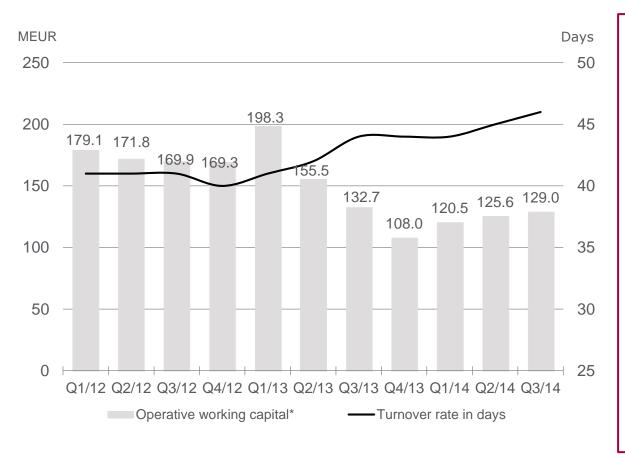
### **Balance sheet**

	Sept. 30, 2014	Dec. 31, 2013	
EUR million			
Total non-current assets Inventories Trade and other receivables Income tax receivables Cash and cash equivalents Assets classified as held for sale and distribution to owners Total assets	614.4 123.6 183.7 1.2 63.8	633.4 106.6 173.0 0.6 38.2 18.9 <b>970.6</b>	<ul> <li>Munksjö Oyj EUR 42.6 million (Sept 30, 2014)</li> <li>Shareholding in Suominen Oyj included, shares sold in October 2014</li> </ul>
Total equity Provisions Interest bearing loans and borrowings Employee benefit obligations Trade and other payables Others Liabilities classified as held for sale and distribution to owners	327.8 11.3 353.5 76.9 207.2 10.0	341.4 8.3 330.4 76.1 200.2 8.3	<ul> <li>Impact from non-recurring items in Q3/14</li> <li>Includes EUR 100 million hybrid bond.</li> </ul>
Total equity and liabilities	986.8	970.6	
Gearing	88.4	85.5	



## Development of operating working capital

(including discontinued operations)



- Stable development of working capital QoQ
- 12-month rolling turnover rate increased to 46 days at the end of Q3/2014 from 44 days at the end Q3/2013

Operating working capital was released due to the LP Europe demerger in Q2/2013 and Coated Specialties demerger in Q4/2013

<sup>\*</sup>Operative working capital = Accounts receivables + inventories – accounts payable



#### Statement of cash flows

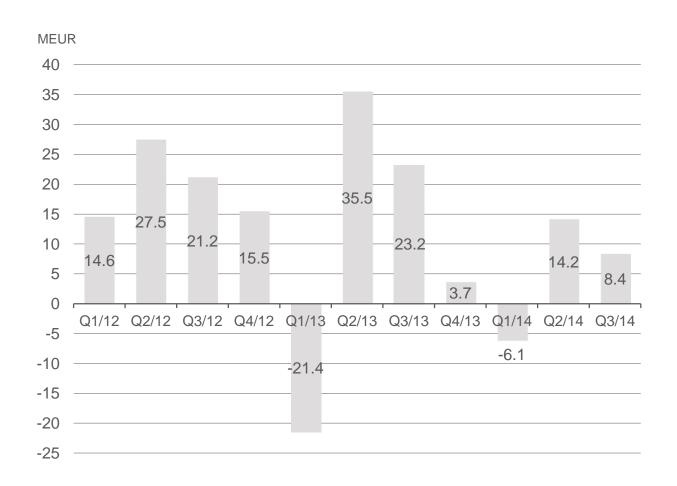
(including discontinued operations)

	Q3/2014	Q3/2013	
EUR million	Q3/2014	Q3/2013	
EBITDA	19.6	15.3	
Adjustments	-1.5	-0.6	
Changes in net working capital	2.9	13.4	
Change in provisions	-0.0	-0.8	
Financial items	-11.5	-3.1	New bond issue, tender offer of
Income taxes paid / received	-1.1	-1.0	an existing bond
Net cash from operating activities	8.4	23.2	G
Purchases of intangible and tangible assets	-11.1	-18.9	Mainly maintenance capex
Other investing activities	2.1	-0.1	
Net cash from investing activities	-9.0	-19.0	
Effect of partial demerger	_	1.6	
Changes in loans and other financing activities	8.1	-34.0	
Net cash from financing activities	8.1	-32.5	
Net change in cash and cash equivalents	7.4	-28.3	
Cash and cash equivalents at the beginning of the period	56.0	73.1	
Cash and cash equivalents at the end of the period	63.8	43.5	



## Net cash from operating activities

(including discontinued operations)

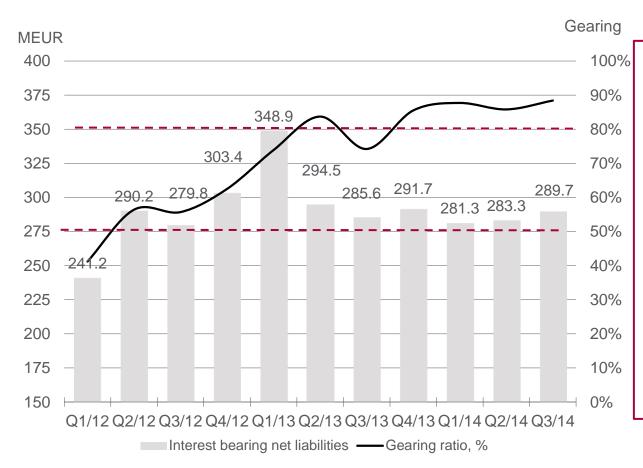




## **Gearing**

(including discontinued operations)

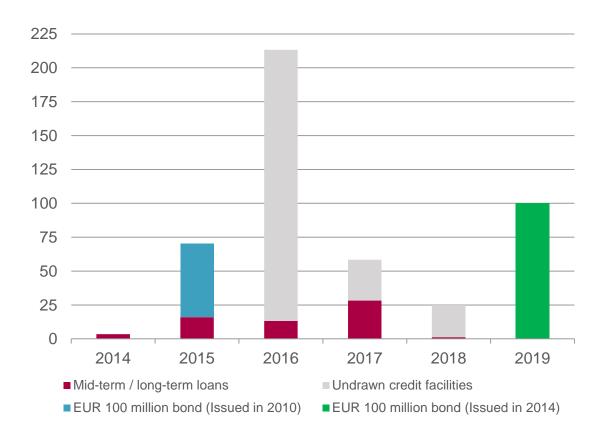
Gearing: target range 50–80%



Gearing was 88.4% on September 30, 2014

- Gearing was negatively impacted by non-recurring items in Q3/2014
- Sale of Suominen shares to have positive impact on gearing in Q4/2014
  - Transaction price
     EUR 33.3 million

# Maturity profile of medium/long-term credit facilities



- Total liquidity, including cash and unused committed credit facilities was EUR 317.6 million at the end of Q3/2014
- In addition, Ahlstrom had undrawn uncommitted credit facilities and cash pool overdraft limits of EUR 144.4 million available

#### **AHLSTROM**



#### **Outlook for 2014**







- Ahlstrom narrows its outlook range for net sales and operating profit margin excluding non-recurring items in 2014
  - Net sales are expected to be EUR 960-1,020 million
  - Operating profit margin excluding non-recurring items is expected to be 2.5-4% of net sales
- Previous outlook:
  - Net sales are expected to be EUR 930-1,090 million
  - Operating profit margin excluding non-recurring items is expected to be 2-5% of net sales
- Investments excluding acquisitions are still estimated to amount to approximately EUR 50 million

### Stay ahead

## Thank you

#### **Ahlstrom Group**

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